



Annual Report 1989/90
Overseas Development Institute

The OVERSEAS DEVELOPMENT INSTITUTE was founded in 1960 as an independent centre for development research and a forum for discussion. The Institute is engaged in policy-related research on a wide range of issues which affect economic relations between the North and South, and which influence social and economic policies within developing countries.

ODI's specialist Agricultural Administration Unit administers four networks of practitioners and researchers in agricultural research and extension, irrigation management, pastoral development and social forestry.

The Institute's work is used by governments, the EC, international financial institutions and specialist agencies of the United Nations. ODI works closely with the All Party Parliamentary Group of Overseas Development (APGOOD) providing research and advice to both Houses of Parliament. ODI also regularly briefs journalists and maintains a close relationship with other voluntary development organisations.

The Institute has a diverse development information programme through its publications, meetings and library services.

As a non-governmental organisation and a registered charity, ODI is dependent on outside funds and is supported by grants and donations from the general public, commercial, voluntary and international organisations and the British government.

The following information booklets are available:

- The ODI Research Programme
- ODI Fellowship Scheme
- The Agricultural Administration Unit and its Networks
- Publications in Print
- ODI Accounts 1989/90

For further information, contact the Public Affairs Officer.

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Funding Organisations

We are grateful to the following organisations for their contributions to the Institute's income during the year.

ActionAid	International Irrigation Management Institute, Colombo
African Economic Research Consortium Nairobi	James Finlay
Aga Khan Foundation	Kleinwort Benson
All Party Parliamentary Group on Overseas Development	Leverhulme Trust
American Express	Lloyds Bank
Bank of England	Midland Bank
Barclays Bank	National Westminster Bank
Baring Foundation	Norwich Union
Bell Education Trust	Nuffield Foundation
BP International	Ocean Group
Catholic Fund for Overseas Development	Oppenheimer Charitable Trust
Centre for Development and Research, Copenhagen	Overseas Development Administration
Centro Internacional de Mejoramiento de Maiz y Trigo, Mexico	Oxfam
Christian Aid	Rockefeller Foundation
Commercial Union	RTZ Corporation
Commonwealth Development Corporation	Save the Children Fund
De la Rue	Shell International
Department of Trade and Industry	Standard Chartered Bank
Economic and Social Research Council	Statistical Office of the European Communities (Eurostat)
European Centre for Development Policy Management, Maastricht	J Swire & Sons
Ford Foundation	Technical Centre for Agricultural & Rural Co-operation, Wageningen
Great Britain-Sasakawa Foundation	Trócaire, Dublin
Help the Aged	Unilever
Hydraulics Research Institute	United Nations Children's Fund (UNICEF)
Institut für Internationale Zusammenarbeit, Vienna	United Nations Industrial Development Organisation (UNIDO)
Institute of Development Studies	United Nations Conference on Trade and Development (UNCTAD)
Inter American Bank	United Nations Development Programme (UNDP)
International Fund for Agricultural Development	United Nations University
International Development Research Centre, Ottawa	University of Helsinki
	S G Warburg
	World Bank
	Wye College, University of London

Chairman's Report

The last year has witnessed major and accelerating changes in both the political and economic international order. It is becoming clear that the world, as we know it today, will look very different by the end of the century. Many of these changes will have a direct impact on developing countries and the pace of change is creating new interest in the relationship between what we may soon stop calling 'the North' and 'the South', and in the links between development in poor countries and the ways that external finance is provided and trade arrangements conducted.

Now, perhaps more than ever, we need to stand back and consider how the relations between North and South should develop and how economic policies can be made to work. Research institutes, such as ODI, have an increasingly important role in this process of reflection and critical analysis.

During the year, ODI has once again significantly expanded its activities. In financial terms, there was a 14 percent increase in turnover and the number of organisations directly supporting our research rose from 27 to 40. The Overseas Development Administration, through its various departments, has contributed over £800,000 to our work. This is the largest single source of income and I am most grateful for the encouragement we have received from ODA throughout the year. But despite this growth in income and activities we cannot afford to become complacent. We continue to lack core funding (as can be seen by the chart on p21) and all of our staff have had to work hard to attract finance to cover the operating costs of the Institute.

I have greatly valued the support and advice of my fellow Council members, and would like to take this opportunity to welcome Professor Angela Little, Sir Peter Marshall, Mr Kaye Whiteman and Dr Frances Stewart as new members. We are also very sorry to say 'farewell' to Mr Maurice Foley, Professor Arthur Hazelwood, Mr William Mathieson, Dr Indraprasad Patel, Lord Roll and Professor Samuel Sey who have now left the Council; their contribution and support has been greatly appreciated by the Institute.

Peter Leslie
Chairman

Director's Review of the Year

Over the last year, four subjects stand out as having attracted most external interest in the work of ODI: the environment (and particularly the social and economic policies to sustain specific, vulnerable environments); the pressure on Sub-Saharan Africa's economies; prospective changes in international trade and economic arrangements within the mature industrial countries, and possible implications for developing countries; and changing patterns of supply and demand in the field of aid. This last term is now frequently used to refer to *non-concessional* assistance (to eastern Europe especially) and this complicates the emerging issue of whether or not 'aid diversion' is taking place.

ODI's work on the environment has developed along two broad lines. We have a programme of work looking particularly at the ways that economic instruments and techniques of analysis can be employed, at both the national policy level and the project level, to incorporate environmental objectives. A major stage in the work was the convening of an international conference on the economics of the environment (see p19).

A second line of approach is found within our Agricultural Administration Unit which has been conducting research into the conditions for successful intervention in the management of specific production systems, or environments, which are being transformed under the pressure of demographic, climatic and technical change. Over the year interesting work has been undertaken on developments in the African rangelands and on the management of national woodlands, particularly in the relatively neglected but economically important, drier tropical regions (that is, beyond the rainforest belt which attracts so much interest).

The continuing work on African economies has seen a number of projects brought to completion and publication, including work on the prospects for renewed industrial growth in Africa and the economic policy framework for moving beyond current stabilisation and structural adjustment concerns towards longer-term growth. Again, a major conference has featured in our work on Africa (see pp13 and 19) and it included important policy statements on external aid; on Africa's position in international trade; and on the conditions for economic recovery. There is now a danger of a diminishing interest in Africa and we attach some importance to sustaining a high level of public attention to the subject of Africa's development prospects.

For the present, we see the need to be circumspect in considering the

implications for developing countries of the changes within eastern Europe and the Soviet Union itself. We are, however, closely examining the probable impact of changes in *western* Europe on different groups of developing countries and we are also examining changes in western Europe's relations with other major trading partners, such as the US and Japan.

In addition to our work on changes in the structure and mechanisms of international trade, we have also undertaken specific industry studies on the impact of the completion of the Single European Market, and specific country and regional studies on the impact of EC-ACP Lomé Conventions.

In the field of aid, ODI's work has included studies on two major trends: the emergence of Japan as the leading donor nation, in financial terms; and the growing role of the voluntary (or NGO) sector as a channel for aid funds. The study of NGO aid has concentrated on a sample of rural poverty projects in four countries: Uganda, Zimbabwe, Bangladesh and India and it has benefited considerably from the involvement and support of the leading NGOs.

In its future work, the Institute will also have to consider likely changes in aid relations. The linking of aid to economic policy reform is now a well-established practice and ODI has long been examining both the reforms themselves and the nature and consequence of the new conditionality. It is evident that at least two new forms of conditionality will feature: 'green' conditions, or possibly aid inducements to environmentally-sound investments and policies; and new sorts of 'political' conditions which are designed to encourage political democracy alongside the economic democracy currently commended by most donors.

However, probable changes in aid relations, and in aid flows, are only one part of the much more complex pattern of trade, technical change and investment between 'North' and 'South' and within the South itself. While research on the low-income countries will continue to be the main focus of ODI's interest, our work on the middle-income countries (most of which have graduated out of aid in its proper sense) continue to be an important component of our programme. The impact of changes in these countries (including those in eastern Europe) on the low-income countries will be a matter for our attention in the year ahead.

John Howell
Director

Research 1989/90

Roy Behnke (appointed September 1989)

Editor, Pastoral Development network; Consultant, livestock marketing, Kenya.

- Commercial Change in Pastoral Africa.
- Management and Sustainable Use of Communal Rangelands in Africa.

Elizabeth Cromwell (formerly Hawksley)

Member, Executive Committee of the Tropical Agriculture Association.

- The Impact of Economic Reform Programmes on African Smallholders and the Rural Poor: Malawi country study.
- The Impact of Seed Industry Privatisation on Small Farmers.
- Structural Adjustment and Environmental Management in Malawi.

John Farrington

Editor, Agricultural Administration (Research and Extension) Network; Chairman, Association of European-based Networks for Sustainable Agricultural Development (AGRINET).

- Farmer Participatory Research.
- The Organisation of Agricultural Research for Difficult Farming Conditions.
- NGOs and Agricultural Technology.
- A Review of Social Science Analysis in Agricultural Research for the International Development Research Centre.

Adrian Hewitt

Deputy Director; Research Adviser to the All Party Parliamentary Group on Overseas Development; Editor, ODI Briefing Paper series; Member, UNIDO steering committee for analysing the impact of adjustment on industrial development and rehabilitation in African countries; Editor, UNCTAD Least Developed Countries Annual Report 1989.

- Japanese Aid Policy.
 - EC Sugar Protocol: ACP Options in an Era of Surplus Supply.
 - The Impact of Structural Adjustment Policies on African Smallholders and the Rural Poor: Madagascar Country Study.
 - Financing the Social Services in Developing Countries in the 1980s.
 - The Least Developed Countries: Experiences with Adjustment During the 1980s.
 - Structural Adjustment and Environmental Management in Malawi.
-

Mary Hobley (appointed February 1990)

- The Effect on Household Land and Labour Allocation of More Intensified Tree-use.
- Making Social Forestry Appropriate for the Poor: Cases from Asia and Africa.

John Howell

Director; Visiting Professor in Agricultural Development, Wye College (University of London); Adviser, HRH The Princess Royal's Africa Review Group.

- UK Aid to African Agriculture.
- The Impact of Structural Adjustment Programmes on African Smallholders and the Rural Poor.
- Assessing the Effectiveness of UK NGO Poverty Alleviation Programmes.

Tony Killick

Senior Research Fellow, ODI; Visiting Professor in Economics, University of Surrey; Adviser, African Economic Research Consortium, Nairobi; Consultant, National Planning Commission, Nepal, and Ministry of Planning and Economic Development, Uganda; Research Adviser, University of Ghana.

- The Adaptive Economy: Principles of Adjustment Policy in Low-Income Countries.
- Monetary Policy in Kenya, 1967-88.
- The Developmental Effectiveness of Aid to Africa.
- The Policies and Future Role of the International Monetary Fund.

Christopher Lane

- The Least Developed Countries: Experiences with Adjustment During the 1980s.
 - The Control of Money Supply in Primary Product Dependent Low Income Countries: Côte d'Ivoire, Senegal and Indonesia Country Studies.
 - UK Programme Aid in Ghana and Mozambique.
 - African Franc Zone economies.
-

Sheila Page

EC Economic and Social Committee (GATT working group); Consultant, UNIDO *Industry and Development Global Report*.

- The Control of Money Supply in Primary Product Dependent Low Income Countries.
- Implications of Changes in Constraints on Trade for Developing Countries.
- 1992 and the Developing Countries.
- The Effects on ACP Countries of Changes in Trade and Trade Policy.
- 1992 and Latin America: Textiles, Clothing and Footwear.
- International Economic Forecasting and the Developing Countries: Economic Prospects for the Third World.

Roger Riddell

Editor, ODI Working Papers and ODI Development Policy Studies series.

- Industrialisation in sub-Saharan Africa.
- Assessing the Effectiveness of UK NGO Poverty Alleviation Programmes.
- ACP Trade Diversification under the Lomé Convention: Zimbabwe Country Study.
- Direct Foreign Investment in Africa in the 1990s.
- Regional Industrial Development in Eastern and Southern Africa.

Mark Robinson

- Assessing the Effectiveness of UK NGO Poverty Alleviation Programmes: India Country Study.
- British NGOs and the Joint Funding Scheme.
- British NGOs and Third World Development.

Gill Shepherd

Coordinator, Social Forestry Network.

- Participatory Management of Natural Woodland in Africa.
 - An Evaluation of Village Afforestation in Mwanza.
 - Forestry Extension.
 - The Effect on Household Land and Labour Allocation of More Intensified Tree-use.
 - Making Social Forestry Appropriate for the Poor: Cases from Asia and Africa.
-

Christopher Stevens

Member, editorial board, EC/NGO Liaison Committee Lomé Briefing Papers and Working Group.

- The Impact of the Lomé Conventions on ACP Export Diversification.
- North-South Agricultural Trade.
- The Effects on ACP Countries of Changes in Trade and Trade Policy.
- Industrialisation in sub-Saharan Africa.
- Europe and the Third World Since 1960.
- Agricultural Policy in Cyprus.
- Coordination between the EC and International Finance Institutions.

Nidhi Tandon

- UK Programme Aid in Kenya and Tanzania.
- Economic Change and Family Life in sub-Saharan Africa.

Mary Tiffen

Chair, Agricultural Administration Unit; Editor, African issue of Irrigation Management Network.

- Farmer Practices and Motivations in Water Management.
- Guidelines for Health Safeguards in Irrigation Projects.
- Small Scale Irrigation Scheme Design.
- Irrigation Staffing and Technology.
- Longitudinal Study of Environmental Management in Machakos District, Kenya, 1930-1990.
- Theory and Practice in Plantation Agriculture.

Linden Vincent (appointed September 1989)

Editor, Irrigation Management Network.

- Irrigation Support Project for Asia and the Near East.
- Decentralised Management of Groundwater for Irrigation.
- Hill Irrigation.
- Small Scale Water Projects.

Kate Wellard (appointed November 1989)

- NGOs and Agricultural Technology.
- Household Food Security in Zanzibar.

James Winpenny

- Scope for Applying Economic Values to Environmental Effects.
 - Design of National Policies to Influence Environmental Behaviour.
 - UK Programme Aid in Kenya and Tanzania.
-

Associated Researchers

Kojo Amanor

- Farmer Participatory Research.
- NGOs and Agricultural Technology.
- Commercialisation of Pastoralism.

Arne Bigsten

- The Impact of Structural Adjustment Programmes on African Smallholders and the Rural Poor: Kenya.

Graham Bird

- The Policies and Future Role of the International Monetary Fund.

David Cole

- Monetary Policy in Indonesia.

John de Coninck

- The Impact of Structural Adjustment Programmes on African Smallholders and the Rural Poor: Niger.
- Assessing the Effectiveness of UK NGO Poverty Alleviation Programmes: Uganda.

Michael Davenport

- 1992 and the Developing Countries.
- The Effects on ACP Countries of Changes in Trade and Trade Policy.

Alex Duncan

- The Impact of Structural Adjustment Programmes on African Smallholders and the Rural Poor.

Jane Harrigan

- Commonwealth Development Corporation Estates in Malawi.

Matthew Martin

- The Least Developed Countries: Experiences with Adjustment During the 1980s.

Matthew McQueen

- The Impact of the Lomé Conventions on ACP Export Diversification.
 - The Effects of the Lomé Convention Rules of Origin.
-

Tudor Miles

- Industrial Policies.

Michael Mortimore

- Longitudinal Study of Environmental Management in Machakos District, Kenya, 1930-1990.
- Theory and Practice in Plantation Agriculture.

Ann Muir

- Assessing the Effectiveness of UK NGO Poverty Alleviation Programmes: Zimbabwe.

Francis Mwega

- Monetary Policy in Kenya.

Richard Pearce

- The Impact of Economic Reform Programmes on African Smallholders and the Rural Poor: Ghana.
- The Least Developed Countries: Experiences with Adjustment during the 1990s.

Roger Plant

- An Examination of Current Studies of Land Rights.

Shreekant Sambrani

- ODI William Clark Memorial Fellow.
- India's Economic Policy and Performance.

Suryanarayan Satish

- NGOs, Agricultural Technology and Links with Government Research and Extension Services in India.

Nii Kwaku Sowa

- Monetary Policy in Ghana.

Sarah White

- Assessing the Effectiveness of UK NGO Poverty Alleviation Programmes: Bangladesh.

Douglas Williams

- British NGOs and the Joint Funding Scheme.
-

Agricultural Administration Unit

The Agricultural Administration Unit (AAU) was established in 1975 to conduct specialised agricultural and natural resource development research and to operate four Networks for research and information exchange. These international Networks on Agricultural Research and Extension, Irrigation Management, Pastoral Development and Social Forestry link 4,000 practitioners and researchers world-wide.

Between 60 and 70 percent of Network membership is based in developing countries. Members are drawn from governments, aid agencies, NGOs, academic institutions, libraries and private companies based in over 100 countries.

The Overseas Development Administration (ODA) has provided financial support for the first three networks since 1975 and for the Social Forestry Network since 1989. The latter was initiated in 1985 with the support of the Ford and Aga Khan Foundations. In 1989 the Technical Centre for Agricultural and Rural Co-operation (CTA) contributed to the expansion of the Irrigation Management Network, and is providing for the French translation and dissemination of AAU Occasional Papers.

Each Network publishes research findings as papers with half-yearly newsletters to its members and hosts specialist lunchtime discussion meetings. The Unit's large computerised collection of grey literature is housed in ODI's library, access to which can be arranged on request. A free booklet describing the full range of the Unit's work is available.

Library

ODI's library has 18,000 books, and currently receives about 400 periodicals covering economic and social development, aid, finance and foreign trade. The library provides an essential resource to the Institute's research staff, as well as being of help to its many visitors.

The library continues to expand and improve its computer database, facilitating the production of bibliographies on demand. It also provides access to the database of the International Irrigation Management Institute. To allow for access to the library's collection of periodicals, articles are indexed by subject and geographical area.

The library publishes an Index to Development Literature. This bi-monthly guide lists the selected contents of over 300 journals, working papers and research reports, cross-referenced by topic, country and region. The Index is available on subscription or exchange and is distributed to more than 30 countries.

Parliament

During its fifth year, the All Party Parliamentary Group on Overseas Development (APGOOD) has continued to receive advice and organisational and research support from ODI. A full programme of meetings and development lunches and dinners was organised during the time Parliament was in session, which were addressed by a range of distinguished speakers including: Lord Roll; Rt Hon Mrs Lynda Chalker MP; Richard Jolly, Deputy Director, UNICEF; Yves Berthelot, Deputy Secretary-General, UNCTAD; Mahbub Ul Haq, Project Director, Human Development Report, UNDP; Shahid Husain, Vice-President for Latin America and the Caribbean, The World Bank; Edward Jaycox, Vice-President for Africa, The World Bank; Koichiro Matsuura, Director General, Economic Co-operation Bureau, Ministry of Foreign Affairs, Tokyo. Meetings were also addressed by UK researchers including Tony Killick, Philip Daniel, Paul Mosley, John Toye and Jane Harrigan.

In June 1990 an international conference on **Prospects for Africa in the 1990s** was organised by ODI in association with APGOOD and sponsored by the United Nations Programme of Action for African Economic Recovery and Development. Speakers were the Rt Hon Douglas Hurd MP, Secretary of State for Foreign and Commonwealth Affairs; Professor Adebayo Adedeji, Executive Secretary, United Nations Economic Commission for Africa; Mr Kenneth Dadzie, Secretary-General, United Nations Conference on Trade and Development; Dr Dieter Frisch, Director-General for Development, Commission of the European Communities; Sir William Ryrie, Executive Vice-President, International Finance Corporation; Mr Salim Ahmed Salim, Secretary-General, Organisation of African Unity; Mr Tom Vraalsen, Norwegian Minister of Development Cooperation. The conference was held at the House of Commons and a book arising from it will form the Group's fourth publication under the ODI imprint.

Written evidence was provided to two Select Committees of the House of Lords: to the European Communities Committee for their inquiry into Tropical Forests (Adrian Hewitt, Gill Shepherd and Jim Winpenny) and to the Science and Technology Committee on Agricultural Research for Developing Countries (John Farrington and John Howell).

ODI staff briefed a number of MPs of all parties on various subjects in the course of the year.

ODI Fellowship Scheme

The ODI Fellowship Scheme has been in operation since 1963. Under the Scheme, young postgraduate economists and those in related fields are recruited to work for two years in the public sectors of developing countries in Africa, the Caribbean and the Pacific. Since the inception of the Scheme over 300 Fellows have been placed in a total of twenty countries.

The Scheme has two objectives: to provide governments of developing countries with high calibre staff at the junior professional level where gaps in local expertise exist; to provide postgraduate economists with practical experience in a developing country.

In the latest selection round, a record 19 Fellows were allocated posts for October 1990. At July 1990 there were 31 Fellows in post, of which 17 are in Africa, 10 in the Pacific and 4 in the Caribbean. Their assignments are shown below. A booklet giving further information about the Scheme may be obtained from the Programme Officer.

Fellows in post at July 1990

Belize

Martin Brownbridge, Central Bank of Belize, 1988-90

Maura Leen, Ministry of Economic Development, 1989-91

Botswana

Jonathan Beynon, Ministry of Agriculture, 1989-91

Paul Forster, National Development Bank, 1988-90

Ann O'Neill, Ministry of Health, 1988-90

Simon Stone, Bank of Botswana, 1989-91

Simon Winter, Ministry of Works and Communication, 1988-90

Fiji

Julian Hamilton-Peach, Fiji Development Bank, 1988-90

Marcus Manuel, Reserve Bank of Fiji, 1988-90

Dino Merotto, Department of Finance and Economic Planning, 1989-91

Guyana

Karamat Sadiq, State Planning Secretariat, 1989-91

Malcolm Smart, Ministry of Finance, 1989-91

Lesotho

Philip Cole, Ministry of Planning, 1988-90
Jeremy Davenport, Ministry of Agriculture, 1988-90
Deborah Johnston, Ministry of Finance, 1989-91
Anne Spencer, Ministry of Health, 1989-91

Papua New Guinea

Martin Ashworth, Bank of Papua New Guinea, 1989-91
Abigail Barr, Department of Finance and Planning, 1988-90
Alan Johnson, Agriculture Bank of Papua New Guinea, 1988-90
Robert Simmons, Department of Agriculture & Livestock, 1989-91
Carolyn Turk, Department of Finance and Planning, 1988-90

Solomon Islands

Paul Mullard, Ministry of Agriculture and Lands, 1988-90
Matthew Powell, Statistics Office, 1988-90

Swaziland

Graeme Buckley, Public Enterprise Unit, 1989-91
Steven Enderby, Swaziland Industrial Development Co, 1988-90
Lucy Goodhart, Ministry of Finance, 1989-91
Kara Hansen, Ministry of Health, 1988-90

Uganda

Marcus Betts, Bank of Uganda, 1989-91
Mark Henstridge, Ministry of Planning and Economic Development,
1988-90

Zanzibar

Angus Freeman, Ministry of Agriculture, 1989-91
Sally Lake, Ministry of Health, 1989-91

Publications

Books

The Institute's volumes are published either in association with other publishers, or by ODI alone. An agreement has been reached with Westview Press, Colorado, to distribute in North America.

- **Growing Out of Debt**, ed Adrian Hewitt and Bowen Wells MP, All Party Parliamentary Group on Overseas Development, June 1989.
- **Structural Adjustment and Agriculture**, ed Simon Commander, in association with James Currey and Heinemann, June 1989.
- **Trade, Finance and Developing Countries: Strategies and Constraints in the 1990s**, Sheila Page, in association with Harvester Wheatsheaf, September 1989.
- **Theory and Practice in Plantation Agriculture: An Economic Review**, Mary Tiffen and Michael Mortimore, 1990

Briefing Papers

ODI regularly publishes Briefing Papers which provide analyses of contemporary development issues. Briefing Papers are available free of charge and are mailed to 4,000 recipients in the UK and overseas.

- **Economic Prospects for Namibia** (August, reprinted November 1989)
- **Negotiating the Fourth Lomé Convention** (October 1989)
- **The Developing Countries and 1992** (November 1989)
- **India's Economy after the Elections** (December 1989)
- **Environment, Markets and Development** (February 1990)
- **Japanese Aid** (March 1990)
- **Recent Initiatives for Developing Country Debt** (April 1990)
- **Crisis in the Franc Zone** (June 1990)

Development Policy Review

The Institute's quarterly journal focuses both on the immediate questions and the broader themes in development policy. The journal includes both the results of academic research and contributions from aid agency and other development practitioners. The DPR is published jointly with Sage Publications in March, June, September and December.

Editor Sheila Page

Co-Editors John Farrington, Adrian Hewitt, Christopher Stevens

Associate Editor Margaret Cornell

Working Papers

The Institute's Working Papers present preliminary research findings.

- 30: The Effectiveness of Monetary Policy in Côte d'Ivoire**, Christopher E Lane, 1989
- 31: Economic Development and the Adaptive Economy**, Tony Killick, 1989
- 32: Principles of Policy for the Adaptive Economy**, Tony Killick, 1989
- 33: Exchange Rates and Structural Adjustment**, Tony Killick, 1990
- 34: Markets and Governments in Agricultural and Industrial Adjustment**, Tony Killick, 1990
- 35: Financial Sector Policies in the Adaptive Economy**, Tony Killick, 1990
- 37: Judging Success: Evaluating NGO Income-Generating Projects**, Roger Riddell, 1990
- 38: ACP Export Diversification: Non-Traditional Exports from Zimbabwe**, Roger Riddell, 1990

Meetings and Conferences

Discussion Meetings

A series of regular discussion meetings is held throughout the year in order to promote discussion and an exchange of information on North-South relations and economic and social development policy issues within developing countries. Audiences include politicians, senior officials, academics, journalists, business people and representatives of voluntary organisation. Meetings are occasionally held jointly with other institutions. Ten discussion meetings, which are open and free of charge, were held:

- **Japan's Aid Policy and its Future Tasks**, Koichiro Matsuura, Director-General, Economic Cooperation Bureau, Japanese Foreign Ministry (joint meeting with the Royal Institute of International Affairs).
- **Mitterrand and Africa: the Second Term**, Kaye Whiteman, Editor-in-Chief, *West Africa* (joint meeting with the Royal African Society).
- **Development Cooperation in the 1990s: the 1989 OECD/DAC Report**, Joseph Wheeler, Chairman, Development Assistance Committee, OECD.
- **Are There Conditions for Successful Development?** Sheila Page, Research Fellow, ODI.
- **Neither a Donor nor a Banker Be: CDC in the Middle Ground**, John Eccles, General Manager, Commonwealth Development Corporation and ODI Council.
- **Environment, Development and Investment: Some Policy Issues**, Dennis Anderson, University College London.
- **Human Numbers and Needs Versus International Security**, Halfdan Mahler, Secretary General, International Planned Parenthood Federation (joint meeting with the Royal Institute of International Affairs).
- **The Fund's Role in Promoting Economic Reform in Centrally Planned Economies**, Michel Camdessus, Managing Director and Chairman of the Executive Board, International Monetary Fund (joint meeting with the Royal Institute of International Affairs).
- **Britain's Role in Multilateral Aid Organisations**, Rt Hon Mrs Lynda Chalker MP, Minister for Overseas Development (joint meeting with the Royal Institute of International Affairs).
- **The Problem of Official Debt**, Percy Mistry, Queen Elizabeth House, Oxford University.

Conferences

The Institute organised three international conferences during the year, with speakers and participants from both North and South. The conferences attracted media attention and were well-attended.

— **Economic Prospects for the Third World 1989: Diverging Trends in Asia, Latin America and Africa**, 3 October 1989.

ODI's annual economic forecasts conference provides the only forum in London for discussion between senior officials from the institutions which produce the forecasts and the organisations which use them. The 1989 conference was held at Unilever House and participants included private and public sector economists as well as journalists. A report on the analysed forecasts is available.

— **The Environment, Development and Economic Research**, 27 and 28 March 1990.

This major international conference, sponsored by the Overseas Development Administration, examined the current state of research into the economics of the environment over a wide range of sectors. It was attended by academics, officials and journalists, with good representation from developing countries. An evening reception was hosted by Rt Hon Mrs Lynda Chalker, Minister for Overseas Development. A book will be published based on the conference papers by leading researchers in the field.

— **Prospects for Africa in the 1990s**, 6 June 1990.

Held at the House of Commons in association with APGOOD and sponsored by UNPAAERD, this conference was attended by members of both Houses of Parliament, senior officials from High Commissions and embassies for developing and OECD countries, UN agencies and journalists. A full list of speakers is given in the Parliament report on p13.

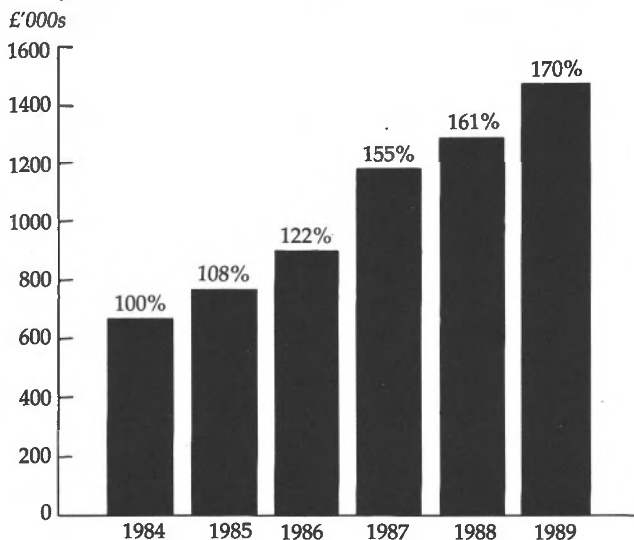
Finance and Administration

Finance and Staff Report

In 1989 the Institute had a modest surplus on standard items of £7,492 and an increase of 20 percent on investments and 14 percent on income. Since the large deficit in 1983, the years 1984-89 have yielded a net surplus of about £20,000 and real income has increased by 70 percent (see graph). Monies from the 25th Anniversary Appeal and corporate and individual donations enabled us to support additional research and strengthen our information and library work.

Information technology investment continued with additional purchases of computing and photocopying equipment. The former enabled us to complete the computerisation of our accounting system.

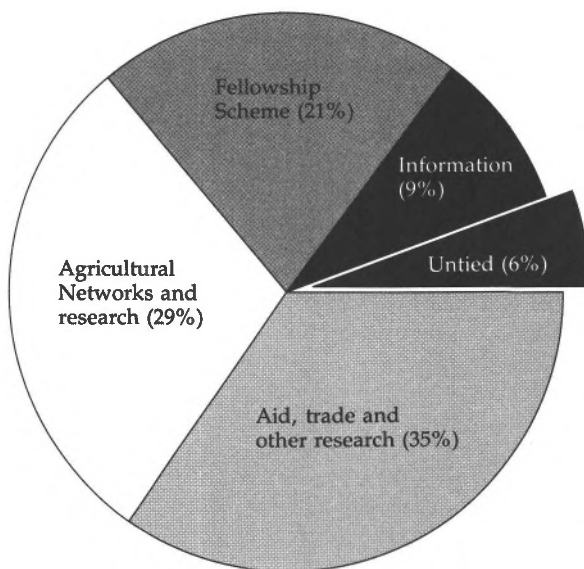
Staff numbers rose from 32 to 35 and 24 research associates or assistants were contracted during the year. We were pleased to welcome to the staff Roy Behnke, Amanda Barton, Virginia Ball, Graham Hurford, Clare Johnson, Julia Jones, Moira Reddick, Linden Vincent and Kate Wellard. Departing staff were Jyoti Bhardwarj, Marcia Ferguson, Charlotte Harland, Elspeth Hummerstone, Angela Kerkhoff, Cathryn Lawson, Liz Lydekker, Jon Moris and Andrea Siemsen. In addition, we were particularly sad to lose Barbara Tilbury who had been with the Institute for seven years, and worked closely with the Director as his Executive Assistant for most of that period.



Real increase in income 1984-1989
(1984 = 100)

Income and expenditure account summary at 31 December 1989

	1989 (£)	1988 (£)
Income		
Grants and project finance	1,385,237	1,187,933
Investments	15,634	14,696
Donations	23,617	34,443
Other operating income	20,400	20,531
Transfer from Appeal Fund	25,000	29,813
Total Income	1,469,968	1,287,416



Income Allocation 1989

	1989 (£)	1988 (£)
Expenditure		
Staff Costs	727,321	609,408
Depreciation	44,791	40,621
Research expenditure and other direct costs	292,800	280,836
Other operating expenses	116,530	87,158
Meetings, conferences and publications	17,982	22,745
Professional and audit fees	4,582	11,828
Fellowship Supplements	248,470	211,616
Provision for liabilities and charges	10,000	13,000
Total expenditure	<u>1,462,476</u>	<u>1,277,212</u>
Operating surplus	<u>7,492</u>	<u>10,204</u>

The complete accounts are available from ODI on request.

Balance Sheet summary at 31 December 1989

	1989 (£)	1988 (£)
Fixed assets		
Tangible assets	130,897	120,102
Investments	295,462	281,953
Current assets	6,687	5,884
Debtors	204,285	229,234
Creditors	263,633	244,452
Net current liabilities	<u>(52,661)</u>	<u>(9,334)</u>
Net assets	<u>373,698</u>	<u>392,721</u>
Reserves		
Ford Foundation Grant Fund	251,609	276,530
Income and expenditure account		
General Fund	97,755	79,287
25th Anniversary Appeal Fund	<u>24,334</u>	<u>36,904</u>
	<u>373,698</u>	<u>392,721</u>

The accounts were approved by the Council at a meeting held on 1 May 1990.

Peter Leslie, Chairman

Terence M Quirke, Secretary

Financial Support in 1989 for Selected Programmes and Projects

Programme/Project	Funder	£
Briefing Papers	Bell Education Trust	2,210
	Christian Aid	3,000
	Centre for Development Research	2,000
	GB-Sasakawa Foundation	8,720
	World Bank	12,284
Fellowship Scheme	ODA	318,320
Agricultural Administration Unit	Aga Khan Foundation	27,000
	CTA	19,360
	Ford Foundation	53,210
	IIMI	10,879
	ODA	223,622
All Party Parliamentary Group on Overseas Development	Barclays Bank	1,000
	Barrow and Geraldine	
	Cadbury Trust	20,585
	Noel Buxton Trust	2,000
Economic Prospects Conference	American Express	2,001
	RTZ	2,000
	Unilever	1,500
Sub-Saharan Industrialisation in a Changing Economic Environment	ODA	7,874
The Control of Money Supply in Primary Producing Countries	IDRC	7,382
	Rockefeller Foundation	38,546
Euro-South Relations since 1960	ESRC	6,897
The Impact of Economic Recovery Programmes on Smallholder Farmers in sub-Saharan Africa	IFAD	141,927
Papers on Economic Adjustment	World Bank	8,067
Implications of Changes in Constraints on Trade	ODA	17,110
ACP Export Diversification under the Lomé Convention	Leverhulme Trust	39,131

Financial Support in 1989 for Selected Programmes and Projects

Evaluation of NGO	ActionAid	6,000
Aid-Effectiveness	Barclays Bank	7,000
	CAFOD	5,000
	Christian Aid	6,000
	Leverhulme Trust	50,250
Evaluation of NGO	Nuffield Foundation	2,935
Aid-Effectiveness	ODA	70,000
	Oxfam	5,000
	Save the Children Fund	1,000
Economic Valuation of	ODA	50,000
Environmental Effects		
The Effects of 1992 on the	DTI	2,500
Developing countries	ODA	32,122
UNCTAD Trade and Development	UNCTAD	8,336
Report 1989		
ACP Trade with the EEC in	UNCTAD	18,804
Semi-Manufactured and Manufactured		
Products		
Zimbabwe Country Report	Eurostat	11,375
Evaluation of UK Programme Aid	ODA	10,360
to Kenya and Tanzania		
Lomé IV Conference	Trócaire	3,354
	Centre for Development	
	Research	3,354
Bilateral Trade Arrangements	UNCTAD	5,647
Technology Development for	Ford Foundation	4,929
Difficult Farming Conditions		
Estate Agriculture in	Commonwealth Development	4,630
Agricultural Development	Corporation	
Karnataka Forestry Project	ODA	8,189
Agricultural Research in	ODA	11,528
Honduras		
Africa Review Group	Save the Children Fund	6,800
IMF in an Era of Structural	ODA	3,323
Adjustment		
Impact of the Uruguay Round and	European Centre for	12,992
the SEM on Tropical Products	Development Policy	
	Management	
Adjustment and the Industrial	UNIDO	13,122
Sector in Africa		

ODI Staff and Council (at July 1990)

Staff

	Director	John Howell	
	Deputy Director	Adrian Hewitt	
Research Fellows:		Administrative and Finance Officer	Terence Quirke
Roy Behnke	Sheila Page		
Elizabeth Cromwell	Roger Riddell		
(formerly Hawksley)	Mark Robinson	Accountant	K J Patel
John Farrington	Gill Shepherd	Associate Editor DPR	Margaret Cornell
Adrian Hewitt	Christopher Stevens	Librarian	Graham Hurford
Mary Hobley	Mary Tiffen	Assistant Librarian	Peter Ferguson
John Howell	Linden Vincent	Programme Officer	Nidhi Tandon
Tony Killick	Kate Wellard	Public Affairs Officer	Michèle Low
Christopher Lane	James Winpenny	Publications and Information Technology Officer	Peter Gee
Research Associates:		Other Support Staff:	
Martin Adams	Matthew McQueen	Virginia Ball	Julia Jones
Graham Bird	Michael Mortimore	Amanda Barton	Jane Kennan
John de Coninck	Ann Muir	Pamela Chikoti	Ingrid Norton
Michael Davenport	Sarah White	Kate Cumberland	Christopher Pescud
Jane Harrigan		Jane Horsfield	Moira Reddick
		Clare Johnson	Patsy de Souza

Council

Chairman: Peter Leslie

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Mark Goodwin	Sir Peter Preston	Julian Wathen
Dr Paul Howell	Rosemary Richter	Melvyn Westlake
Frank Judd	Professor Sir Austin Robinson	Kaye Whiteman
Richard Kershaw	Sir Michael Scott	Professor Peter Williams
Professor Angela Little	Lord Seebohm	Norman Willis
Sir Peter Marshall	Dr Frances Stewart	Alison Wright

